



Pharmacy Cost Drivers & How to Control Them



Managing your pharmacy spend must start with understanding the biggest cost drivers. Some have remained consistent while other, newer cost drivers have emerged in recent years.



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Opioids

According to myMatrix 2017 drug trend report (based on 2017 data), opioids continue to be the most expensive and highly utilized class of drugs for work-related injuries. While total spending has decreased, opioids accounted for 24.1% of total pharmacy spend in 2017, 38.2% of injured workers filled an opioid prescription, and 22% used opioids for greater than 30 days.

In addition, the cost of opioids increases as claims age (source: myMatrix Drug trend report).

- \$205 average cost per injured worker in the first year (\$52.72 on opioids)
- \$3,593 average cost after 10 years (\$1,967.93 on opioids)

Brand-Name Pharmaceuticals vs. Generic

Generic substitution is a vital component of cost management. Your Pharmacy Benefits Manager should have the ability to proactively identify generic substitution opportunities with a policy of mandatory generic replacement.

Phil Walls: There is no excuse for paying brand name prices when a generic is available.

Specialty Drugs

Specialty drugs are a specific subset of prescription drugs used to treat uncommon illnesses such as HIV, and hepatitis C. These drugs are rarely used in workers' compensation (0.6% of all prescriptions), yet account for 6.3% of total pharmacy spend. (Phil Walls, n.d.).

Compound Medications

Compound medications are made from combinations of regulated and/or over the counter drugs. A thorough review and strong control is a must with any compound medication.

Dr. Jake: A compound is not an FDA-approved formulation, so the FDA has not studied the combination of agents to determine that they are effective, or even absorbed into the body. For the bad-actors, it is a money-making scheme, and it's not unusual to see a 30-gram tube of a compounded medication costing \$1,000 - \$2,000 when the cost of the ingredients in the compound might be \$5.

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Phil Walls: *There is a place in modern patient care for compounds, but it should be very limited use. It should be for about one in a 1,000, or one in 10,000 patients, that have the unique need for a product that is not available from any commercial manufacturer.*

Physician Dispensing

Physician dispensing is when the employee's medical provider dispenses medication to the injured employee from the provider's office.

Similar to compounds, this practice has bad-actors who undertake to dispense prescriptions as a money-making scheme. It creates a significant conflict of interest as physicians make more money by writing scripts for more prescriptions.

Several states have addressed the issue legislatively. While some of these have worked initially, bad-actors have come up with more creative ways to get around the laws.

Components of Pharmacy Cost Control

Financial greed, addiction, drug diversion — all add up to unnecessary expenses. Controlling these, as well as the other pharmacy cost drivers can be done prospectively, at the point of sale, and retrospectively.

Prospective & Point of Sale components include:

- Formulary and prior authorization (PA) program: list of specified drugs that are approved, not approved, or require authorization for use.
- Mandatory generic replacement
- System to flag drugs for review before dispensing:
 - Duplicate drugs
 - Drug interactions & combinations
 - Early refills
 - Step therapy: *A physician has prescribed an expensive brand-name drug and a slightly different, less expensive alternative drug could potentially be substituted.*
 - Concurrent utilization reviews: *The PBM can trigger concurrent alerts to inform the dispensing pharmacist about possible reasons a medication should be questioned before filling. This practice ensures that prescriptions are not filled at the point-of-sale unless the medication is allowed.*
- Triggered alerts when a patient exceeds pre-defined morphine equivalent dose (MED).

Retrospective components include:

- Targeted medication review
- Intervention programs such as in-network and out-of-network transactions, risk assessments, prescriber “alerts” about employees going to other doctors to obtain multiple prescriptions, and screening for fraud and abuse
- Proactive communication via letter to physicians with inappropriate prescribing patterns
- Proactive educational communication with injured workers regarding drugs they have been prescribed
- Triggered alerts for review when data indicates the need for urine drug testing

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